

# CITY STORY

What excites you most about being involved in a Collective Impact project? Add your thoughts!

## BRICKWORKS GATHERING

June 2012

- The City, The Laidlaw Foundation, and The United Way organized an event to see if there was interest in starting a Collective Impact project focussed on issues impacting Toronto youth

## CORE TEAM FORMED

Fall 2012

- Mapped Assets
- Built trust and relationships

## CORE TEAM CREATES BROAD COMMON AGENDA

Winter 2012

BROAD COMMON AGENDA

- Health
- Education/Employment
- Civic Engagement
- Safety
- Justice System

## CORE TEAM ATTENDS INNOWEAVE WORKSHOPS

Fall 2013

- Learned about process for narrowing agenda and choosing a metric
- Training on Collective Impact models and processes

## STAKEHOLDER ENGAGEMENT SESSIONS

Spring 2014

- Organizations provided priority areas and metrics they were interested in working on
- Organizations updated and prepared for Making it Count event

## INTERIM BACKBONE STAFF HIRED

Winter 2013

- Developed framework and RFP for next steps
- Hired staff to move process forward

## APRIL 28TH: MAKING IT COUNT

Spring 2014

- Top metrics to come out of Stakeholder Sessions shared
- Collaborative decision making to choose 1 priority metric to move forward with
- Stakeholders identify role in moving forward

## NEXT STEPS

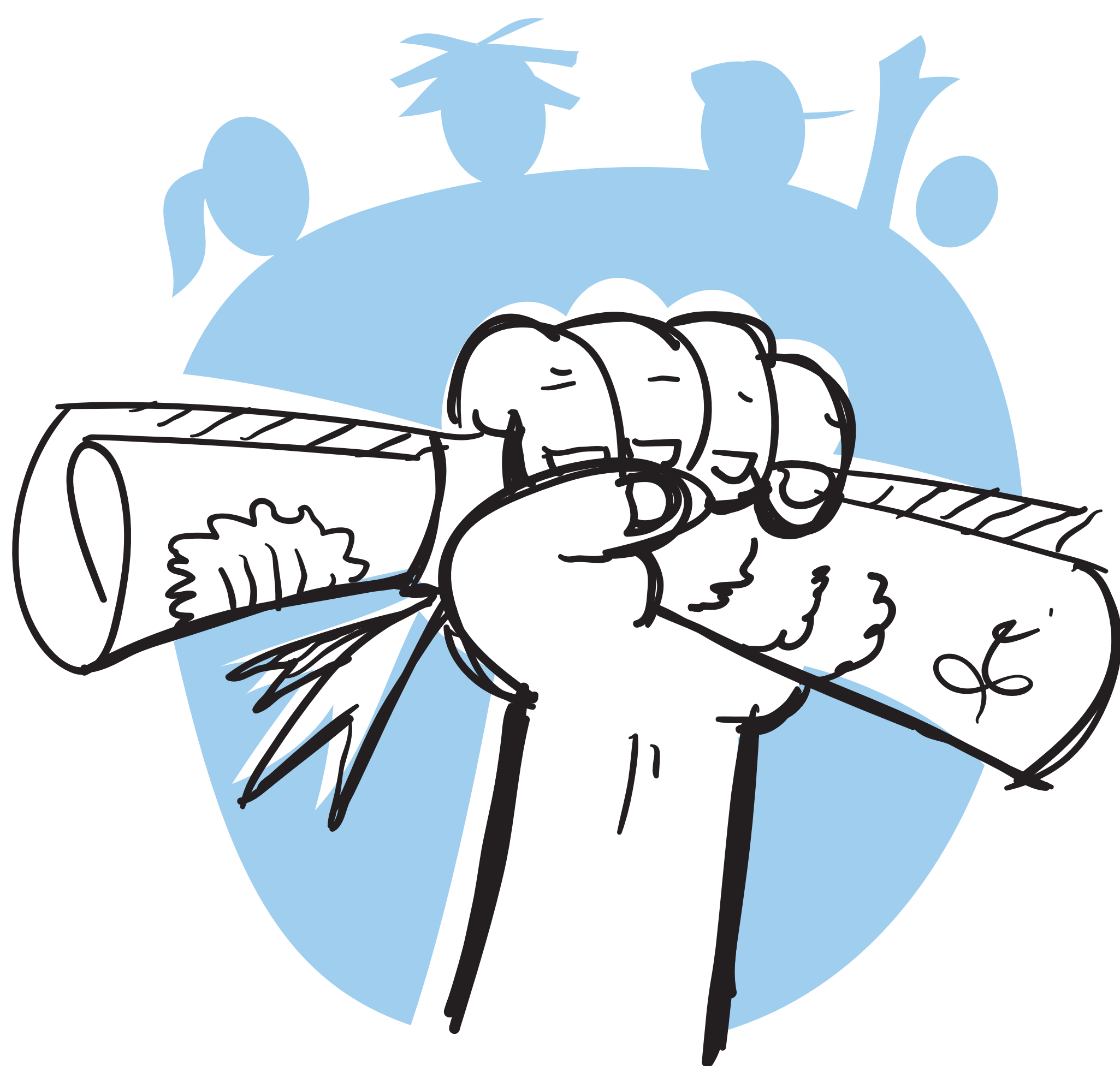
Spring 2014

- Secure ongoing funding
- RFP for backbone staff
- Establish Clusters
- Identify needle
- Begin work on shared measurement

# CHOSEN FOCUS

Spring 2014

- Increase graduation rates of racialized youth furthest away from opportunities.



## RESEARCH AND CONSULTATION

May - December 2014

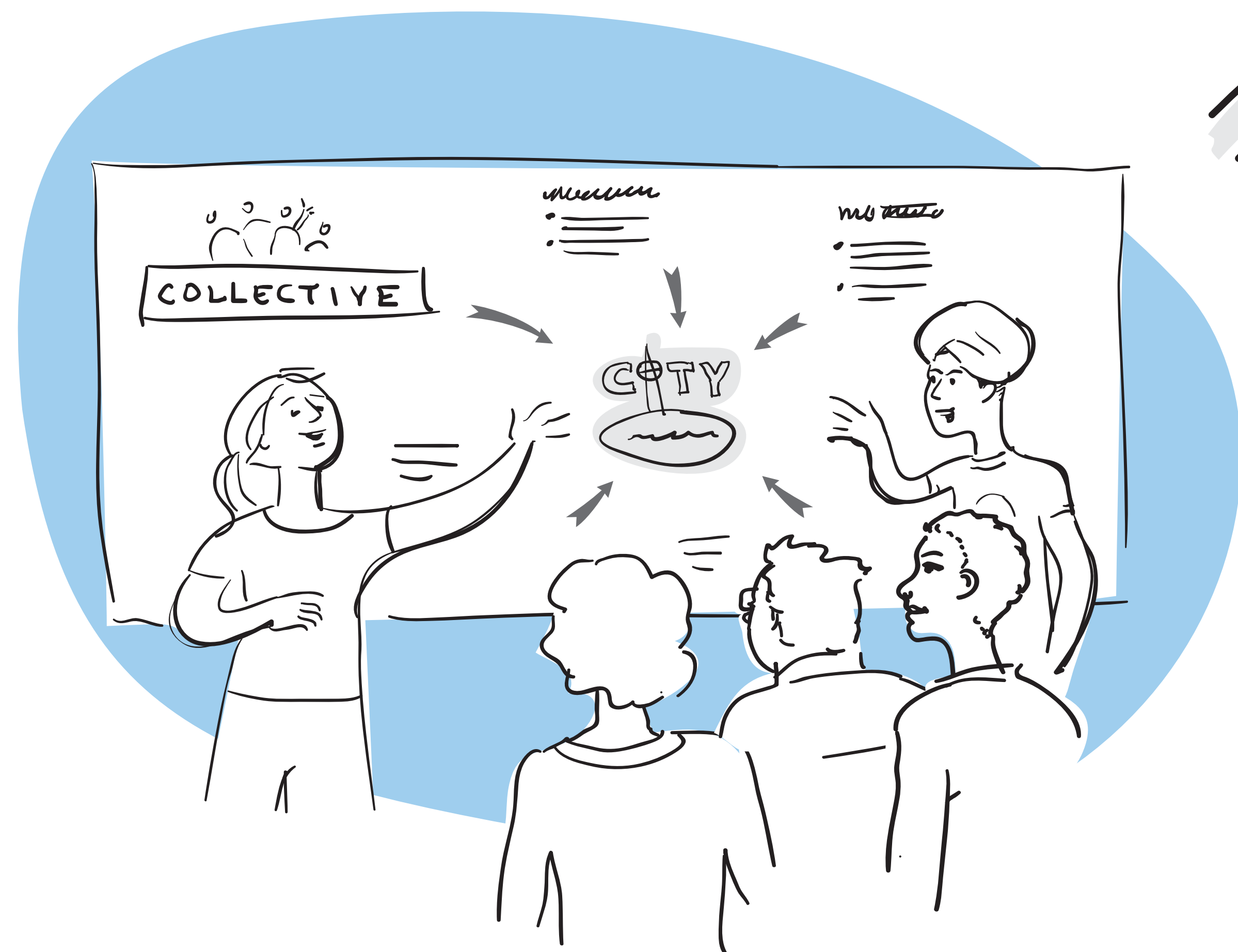
- Identified 12 outcomes from the 5 dimensions to contribute to a more specific Theory of Change



## COLLECTIVE IMPACT MEETINGS

November 2014 - February 2015

- Held with core team members and stakeholders
- Leveraged community to help with indicating the importance of the collective impact approach
- Research and consultation helped to develop the project value proposition, the project strategy, key activities and timelines



## SUBMIT PROPOSAL

March 2015

- Submitted proposal to Youth CI
- Secured ongoing funding



## LAUNCH AND IMPLEMENTATION PLAN

Spring - Fall 2015

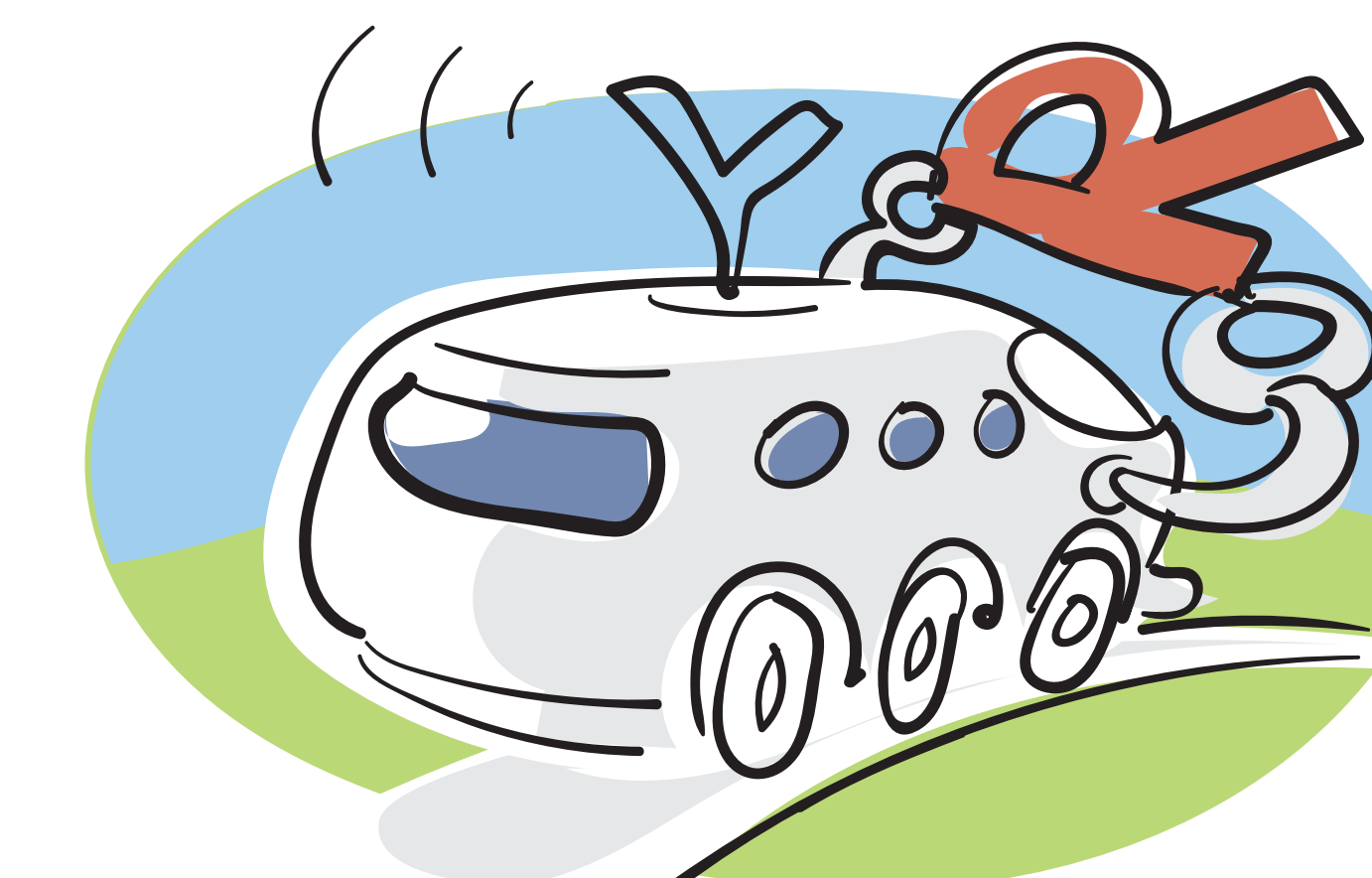
- Formalized core support
- Set up CI model structure
- Prepared for implementation
- Set up initial neighbourhood clusters and city-wide cluster
- Broadened engagement



## YOUTH ENGAGED IN CITY'S FACILITATING BACKBONE

Summer 2015 - present

- Two Youth Incubators hired as part of the Facilitating Backbone
- Youth group recruited and developed. Their chosen focus: structural racism
- Youth group led a Jane's Walk focussed on CITY's 5 dimensions
- Developing resources and safe spaces to discuss structural racism

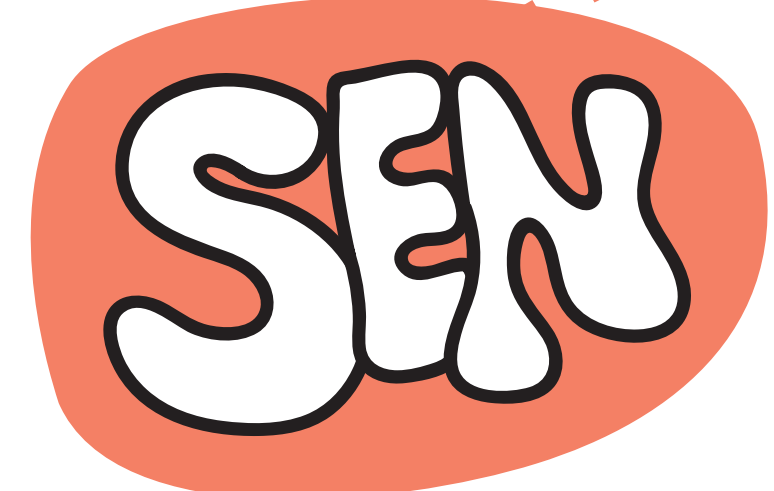




## NEIGHBOURHOOD CLUSTERS ENGAGED

Fall 2015

- Request for Proposals sent to existing networks: Join CITY as Neighbourhood Cluster!
- The Youth Services Network (YSN), The Scarborough Executive Network (SEN), and Success Beyond Limits (SBL) as a lead for a Jane & Finch network join CITY as Neighbourhood Clusters
- Winter 2016: Joint-Cluster meeting to identify key priorities



## IMPLEMENTATION FUNDING SECURED

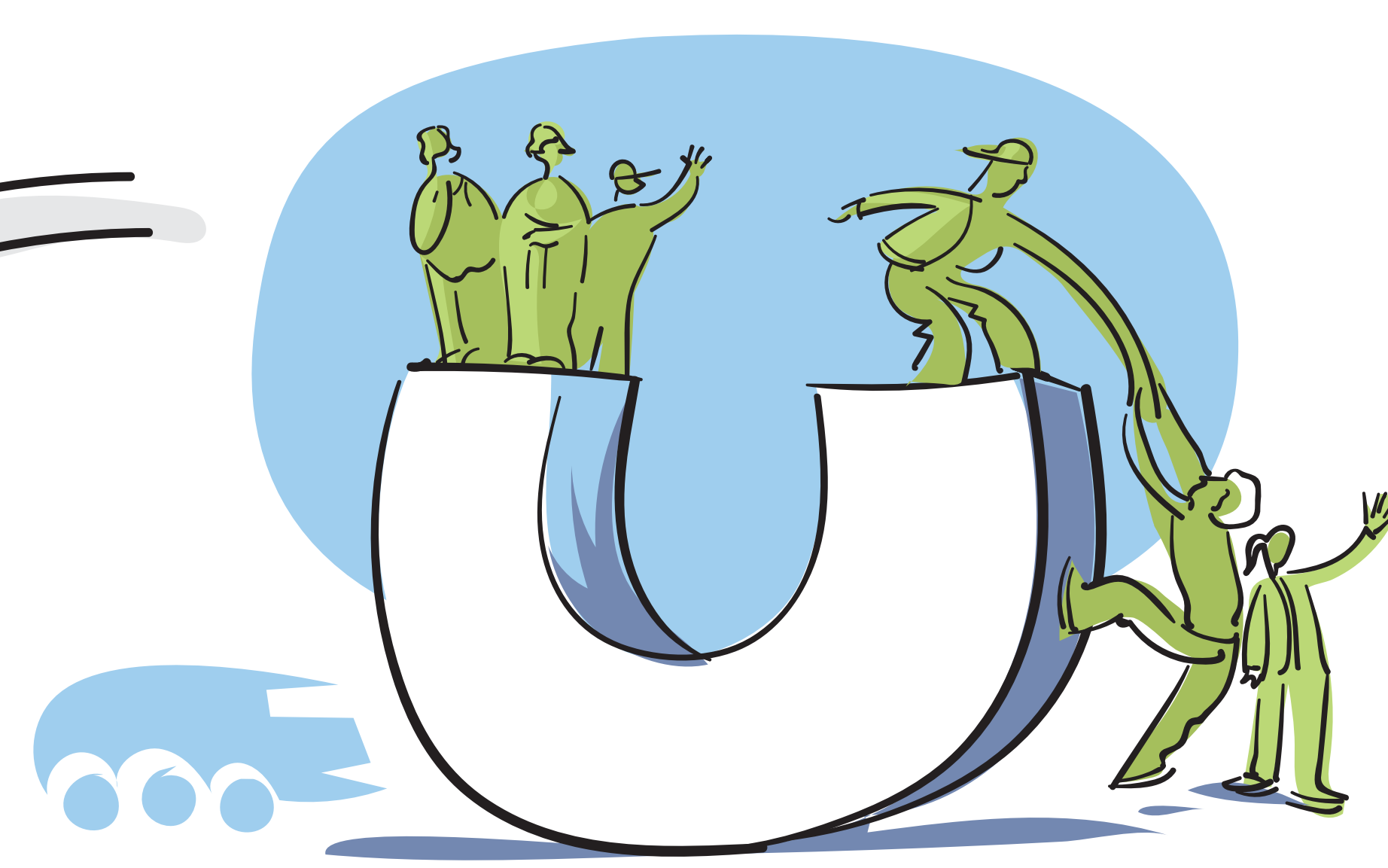
Spring 2016

- YouthCI and LesLois Shaw Foundation support CITY to begin implementing its theory of change at both the neighbourhood and CITY-wide level

## SEN BASELINE SCAN

Fall 2016

- SEN members participated in an environmental scan of programs, evaluation tools, and tracking
- CITY produced a global report



## NEIGHBOURHOOD CLUSTERS IN ACTION

Summer 2016 to Present

- Neighbourhood Staffing: youth and adult coordinators are hired for YSN
- Neighbourhood Resource Mapping, Broad Cluster Representation
- CITY aligns to support with emergent priorities: structural racism, safety, youth spaces, shared measurement



## CITY-WIDE CLUSTER ENGAGEMENT

Summer 2016 – present

- System level partners oriented and engaged in CITY



## SHARED MEASUREMENT AND LEARNING

Fall 2016 – present

- Environmental scans of existing programs, evaluation tools, and tracking
- Clusters shared what they are interested in learning and measuring through a shared measurement system
- YSN: Research project on integrated approach to neighbourhood safety
- Backbone engaged academic partners and puts together draft shared measurement system

## SEN SHARED MEASUREMENT MEETING

Winter 2017

- Began identifying shared measurement needs for the Cluster

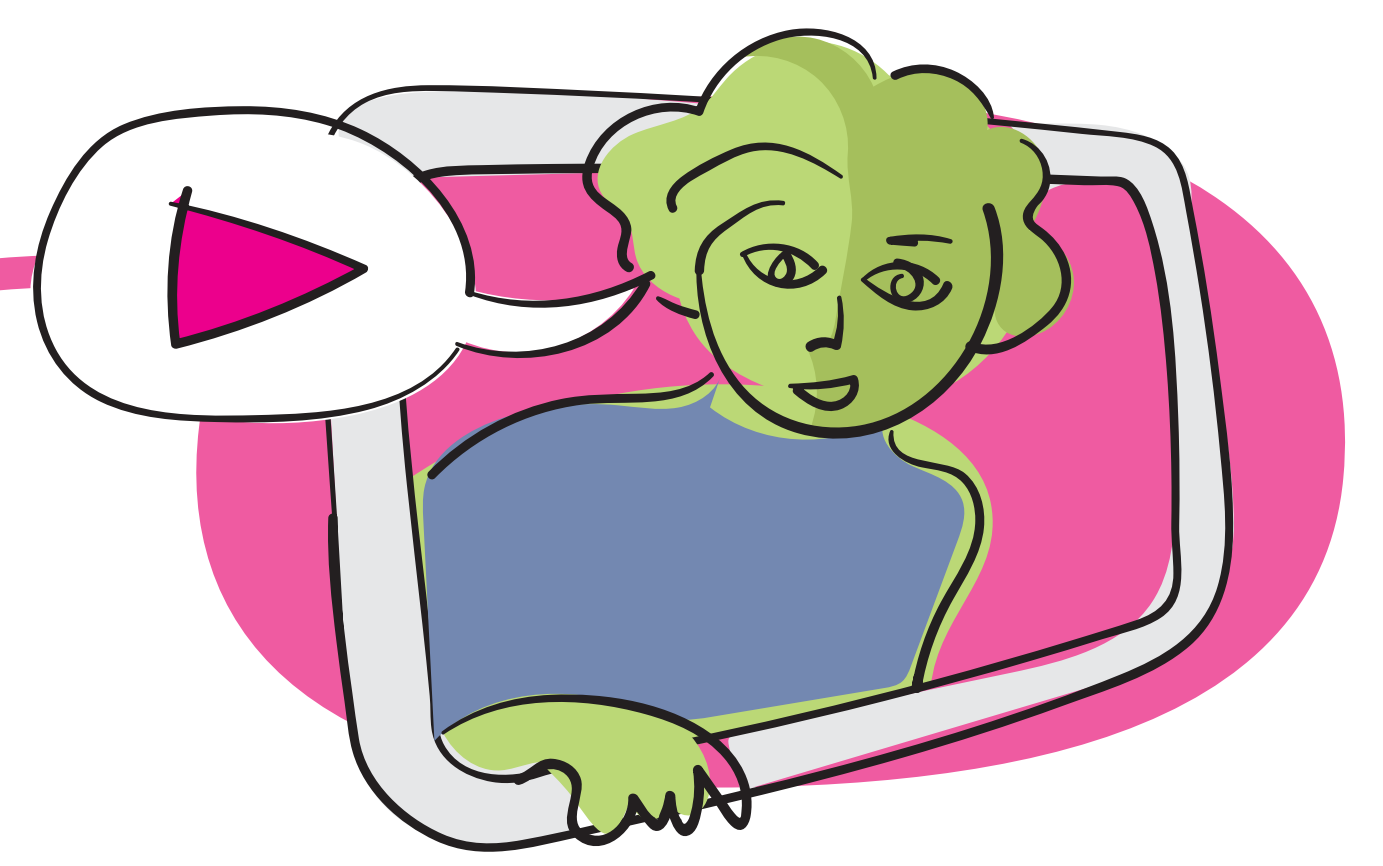
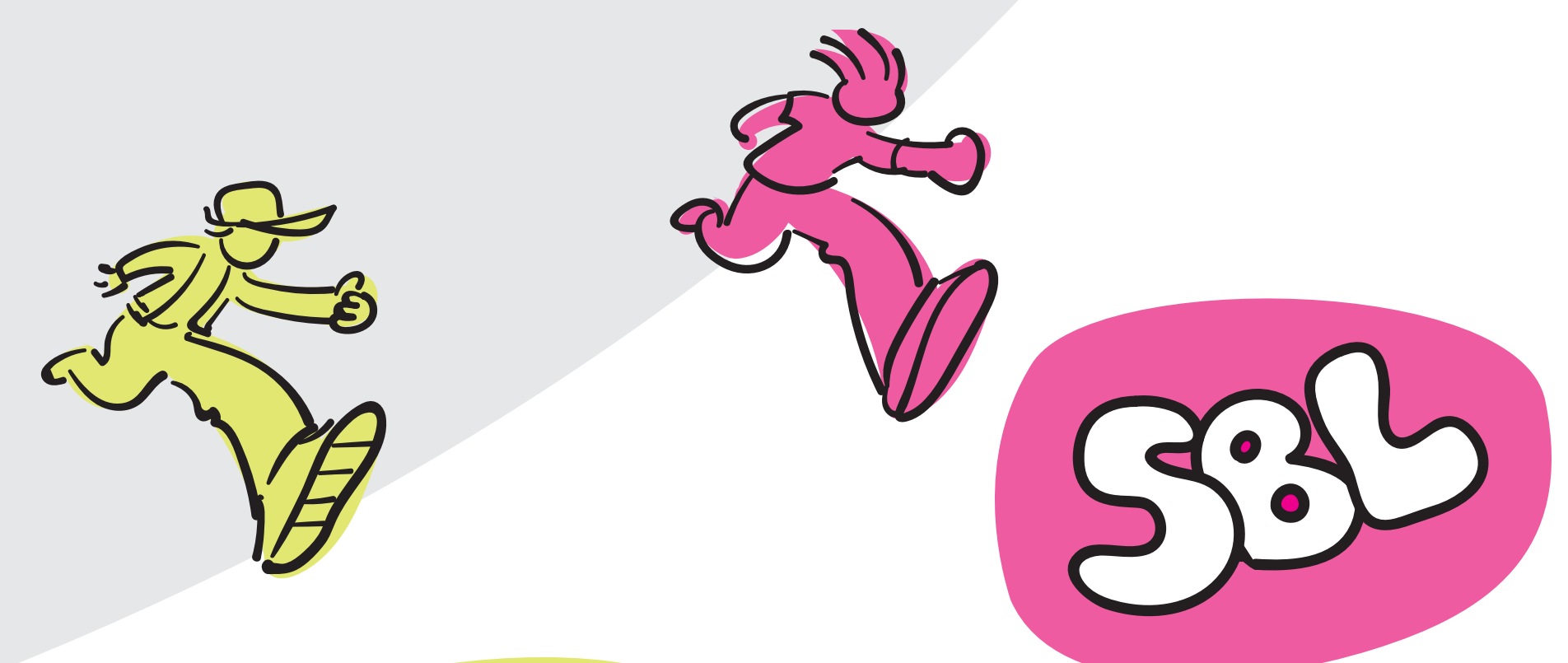


## CITY IN ACTION

Feb 2017

- Dialogue and knowledge sharing with CITY partners
- Youth adult partnerships
- Focus on safety, youth spaces, and structural racism





**SBL: YOUTH SPACES VIDEO**  
2016 March

- SBL and CITY collaborate on a video highlighting youth spaces as an integrated system of care and support



**SBL: YOUTH SPACES IDENTIFIED AS PRIORITY**  
2016 Jan

- CITY researches and produces a youth spaces report – highlighting benefits to youth spaces in schools



**YSN: TDSB ENGAGED AS A LOCAL COMMUNITY PARTNER**  
2016 March

- Lack of space in schools and communities highlighted



**YSN IDENTIFIES PRIORITIES AND EXPANDS MEMBERSHIP**  
June - October 2016

- Mental health, justice system, and youth engagement emerged as a shared agenda
- Began environmental scan of programs, evaluation tools, and tracking



**YSN: TAKE OUR KIDS TO WORK DAY**  
2016 November

- YSN members collaborate to deliver a community event



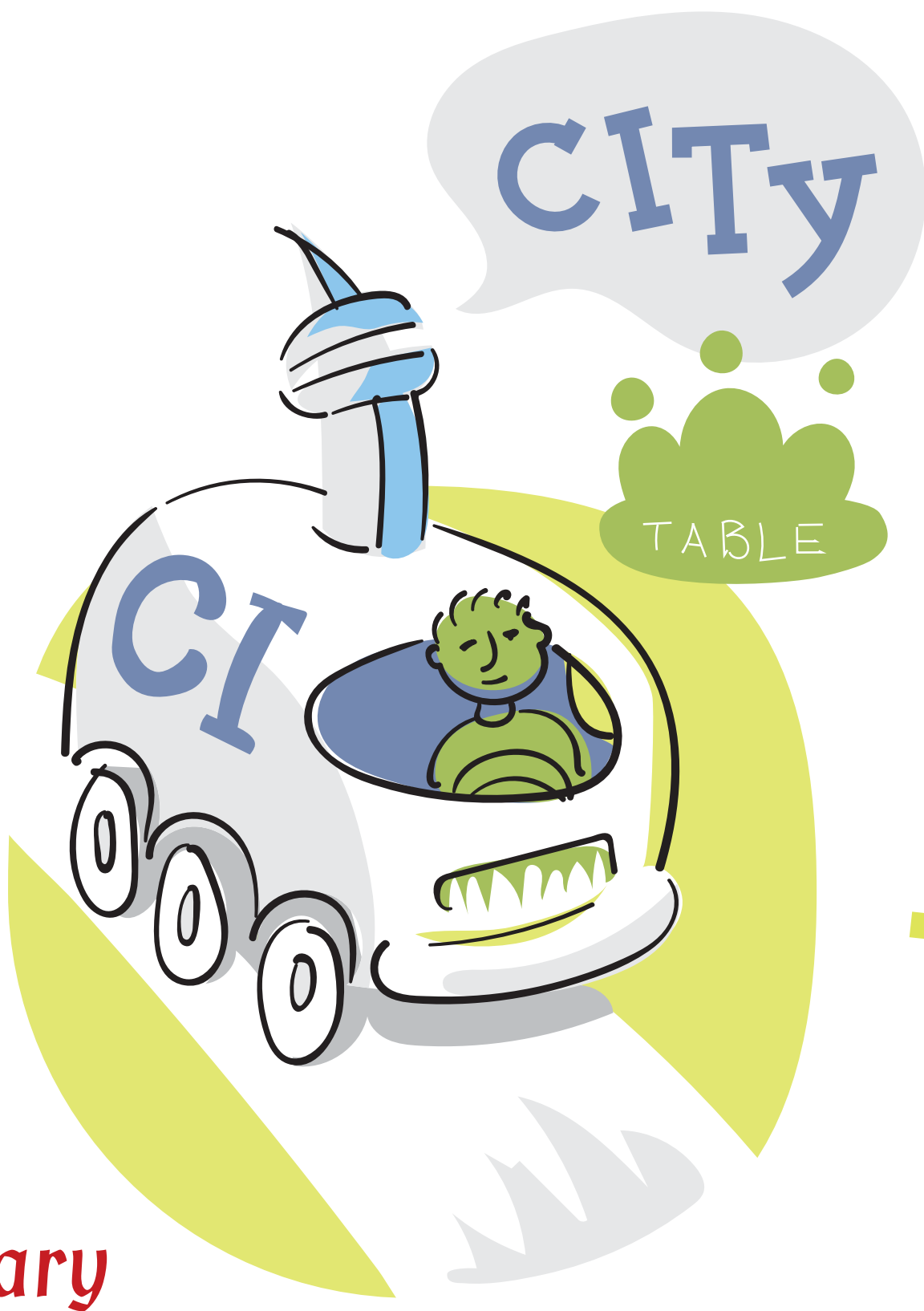
**YSN SUBMITS AN EOI**  
2015 July

- Identified Roma and Afghan youth/families as populations of focus in Victoria Village, Flemington Park and Thorncliffe Park



**YSN STRATEGY RETREAT**  
2015 October

- 'Vibrant neighbourhoods where families thrive' vision developed



**YSN & CI**  
2016 January

- Began piloting Collective Impact work at our table

2015

2016

2017